



TOWN OF ARLINGTON

CAPITAL PLANNING COMMITTEE

Report to Town Meeting

May 2006

CAPITAL PLANNING COMMITTEE REPORT

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Exhibits

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REPORT OF THE CAPITAL PLANNING COMMITTEE

The Capital Planning Process

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in late summer of 2005 on the five-year plan, FY2007-2011. The FY2007 Budget Request forms were reviewed and department heads met with the Committee through the month of February 2006. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in March 2006.

Scope of this Report

The FY2007 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2007—FY 2011 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000, 2001, and 2005. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. Table 1 Comparison to Prior Year Expenditure, below, compares these different categories in Article 42 with last year's expenditures.

Table 1 Comparison to Prior Year Expenditure

| Expenditure FY 2007 vs. FY 2006 | | | | |
|---|------------------------|------------------------|---------------------------------|---------------------------|
| | Expenditure FY 2006 | Expenditure FY 2007 | Change \$ Amt. FY 07 - FY 06 | Change % FY 07 - FY 06 |
| Prior Debt Service | | | | |
| Exempt | \$3,235,354 | \$3,143,808 | (\$91,546) | (2.83%) |
| Non-Exempt | \$4,149,755 | \$4,377,017 | \$227,262 | 5.48% |
| Less MWRA Debt | (\$73,960) | (\$144,173) | (\$70,213) | |
| <i>Total Prior Debt Service</i> | <i>\$7,311,149</i> | <i>\$7,376,652</i> | <i>\$65,503</i> | <i>0.90%</i> |
| New Debt Service | \$136,409 | \$44,000 | (\$92,409) | |
| <i>Total Debt Service</i> | <i>\$7,447,558</i> | <i>\$7,420,652</i> | <i>(\$26,906)</i> | <i>(0.36%)</i> |
| Cash Expenditure | \$707,110 | \$917,458 | \$210,348 | 29.75% |
| Total Expenditure | \$8,154,668 | \$8,338,110 | \$183,442 | 2.25% |
| <i>Non-exempt Expenditure</i> | <i>\$4,993,274</i> | <i>\$5,338,475</i> | <i>\$274,988</i> | <i>5.51%</i> |
| <i>Less Transfer from Cemetery Funds</i> | | <i>(\$20,000)</i> | <i>(\$20,000)</i> | |
| <i>Less Antenna Funds</i> | <i>(\$140,000)</i> | | <i>\$140,000</i> | |
| <i>Less School Renovation Project Funds</i> | | <i>(\$280,000)</i> | <i>(\$280,000)</i> | |
| <i>Less Capital Carry Forward</i> | | <i>(\$26,807)</i> | <i>(\$26,807)</i> | |
| <i>Less SBAB Reimbursement for Ottoson</i> | <i>(\$436,717)</i> | <i>(\$436,717)</i> | | |
| <i>Adjusted Non-Exempt Expenditure</i> | <i>\$4,416,557</i> | <i>\$4,574,951</i> | <i>\$88,181</i> | <i>2.00%</i> |

Capital Budget Items versus Operating Budget Items

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased as a quantity of essentially identical units such that the total quantity price is at least \$3,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to

1. Adapt the capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

1. For a Capital Improvement or
2. For the purchase or lease of a Capital Asset or
3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the "CPC" or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms "**Cash**", "**Bonds**", and "**Other**" to describe the sources of funding for the Capital Budget and the five-year Capital Plan.

"Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

"Bonds" refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are usually referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

"Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources.

The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

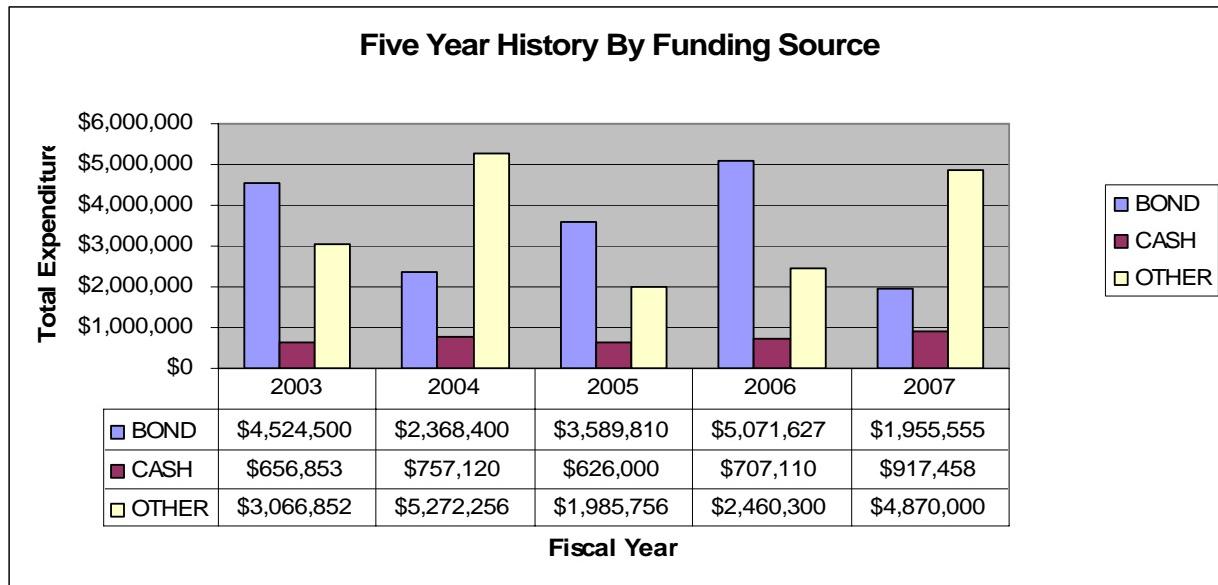


Figure 1 Five Year History By Funding Source

Vote by the Town Meeting Under Article 42

In the vote for the capital appropriation for FY 2007, you will be asked to approve (in five separate votes):

1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
2. Acquisitions using sources of funds other than the tax levy,
3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
4. Authorization of the Town to seek external grants and funds for capital purposes, and
5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years.

Table 2 Summary of Article 42

| | FY2007 | Expenditures |
|--|--------|--------------------|
| By Funding Source | | |
| Cash | | \$917,458 |
| Bond | | \$1,955,555 |
| Other | | \$4,873,000 |
| Total | | \$7,746,013 |
| Calculation Of Net Appropriation of Article | | |
| FY2007 | | |
| Capital and Debt Service | | |
| Prior Years Debt Service | | |
| Principal | | \$3,374,173 |
| Interest | | \$1,002,844 |
| Total Prior Debt Service | | \$4,377,017 |
| Less MWRA | | (\$144,173) |
| Net Prior Debt Service | | \$4,232,844 |
| New Non-exempt Debt Service | | \$44,000 |
| Less Transfer from Special School | | |
| Renovation Project Fund | | (\$280,000) |
| Less Capital Carryforward | | (\$26,807) |
| Less Transfer From Cemetery Fuds | | (\$20,000) |
| Current Year Cash Outlay | | \$917,458 |
| Total Non-exempt Appropriation | | \$4,867,495 |
| Exempt Principal | | 1,831,000 |
| Exempt Interest Bonds | | 1,003,918 |
| Dallin BAN | | 308,890 |
| Total Exempt Interest | | 1,312,808 |
| Total Exempt Debt Service | | \$3,143,808 |
| Total Tax Rate Appropriation | | \$8,011,303 |

Under Article 42, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2007 under Article 42, and not on the five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These future payments are included in the Capital Plan.

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 3 below.

Table 3 Components of the Total Expenditure

| Fiscal Year | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Prior Non-Exempt Debt | \$ 4,377,017 | \$ 4,212,182 | \$ 3,780,179 | \$ 3,444,818 | \$ 3,079,744 | \$ 18,893,940 |
| Cash | 917,458 | 777,458 | 830,000 | 818,018 | 888,427 | \$ 4,231,361 |
| New Non-Exempt Debt Service | 44,000 | 413,149 | 1,092,422 | 1,785,537 | 2,116,256 | \$ 5,451,364 |
| MWRA Bonds | (144,173) | (144,173) | (144,173) | (144,173) | (144,173) | \$ (720,865) |
| Capital Carry-Forward | (26,607) | | | | | (26,607) |
| Cemetery Fund Transfers | (20,000) | | | | | (20,000) |
| Adjust for School Renovation Funds | (280,000) | | | | | (280,000) |
| Total Non-Exempt Tax Burden | \$ 4,867,695 | \$ 5,258,616 | \$ 5,558,427 | \$ 5,904,201 | \$ 5,940,254 | \$ 27,529,193 |
| Exempt Debt Service | \$ 3,143,808 | \$ 3,057,640 | \$ 2,842,367 | \$ 2,758,268 | \$ 2,683,818 | \$ 14,485,901 |
| Net Appropriation | \$ 8,011,503 | \$ 8,316,256 | \$ 8,400,794 | \$ 8,662,469 | \$ 8,624,072 | \$ 42,015,094 |

In the 2007 column, Prior Non-Exempt Debt (\$4,337,017) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category also includes money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. Cash is the amount (\$917,458) of directly purchase (non-bonded) acquisitions. This amount includes \$280,000 that will principally be spent, at the request of School Superintendent Nate Levenson, on infrastructure and technology improvements at the Stratton and Thompson Schools. Article 42 also authorizes \$3,955,555 in new borrowing. \$44,000 is the tax impact of interest this year for that borrowing. These amounts are reduced by transfers from other available funds, such as Water and Sewer. Cemetery accounts and a special fund that has accrued interest of \$280,000 from funds borrowed for the School Renovation Projects. These funds may only be spent for acquisitions or projects related to school renovation or infrastructure improvement. \$3,143,808 is the amount need to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

Planning and Controlling Capital Expenditures

Town and School Management are committed to a strict five-year financial plan, adopted as part of the 2005 Override Proposal.. The Capital Planning Committee has long practiced five-year planning, and with the support of the Finance Committee and Town Meeting has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit below demonstrates that the expenditures in Article 42 and in the Five year Capital Plan meet the Capital planning Committee's 5% standard.

Table 4 Capital Planning and 5% Limit

| Fiscal Year | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---|----------------------|----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Prior Non-Exempt Debt | \$4,377,017 | \$4,212,182 | \$3,780,179 | \$3,444,818 | \$3,079,744 | \$18,893,940 |
| Cash | \$917,458 | \$777,458 | \$830,000 | \$818,018 | \$888,427 | \$4,231,361 |
| New Non-Exempt Debt Service | \$44,000 | \$413,149 | \$1,092,422 | \$1,785,537 | \$2,116,256 | \$ 5,451,364 |
| MWRA Bonds | (\$144,173) | (\$144,173) | (\$144,173) | (\$144,173) | (\$144,173) | \$ (720,865) |
| Total Non-Exempt Tax Burden | \$5,194,302 | \$5,258,616 | \$5,558,427 | \$5,904,201 | \$5,940,254 | \$27,855,800 |
| Adjust for School Renovation Project Funds | | | | | | (\$280,000) |
| Less Cemetery Transfer | | | | | | (\$20,000) |
| Capital Carry Forward | | | | | | (\$26,807) |
| Adjust for Ottoson | (\$436,717) | (\$436,717) | (\$436,717) | (\$436,717) | (\$436,717) | (\$2,183,585) |
| Net Non-Exempt Plan | \$4,430,778 | \$4,821,899 | \$5,121,710 | \$5,467,484 | \$5,503,537 | \$25,365,408 |
| Pro Forma Budget | \$ 96,414,449 | \$ 98,538,189 | \$ 102,489,508 | \$ 107,301,169 | \$ 108,426,016 | \$513,169,331 |
| Budget For Plan at 5% | \$4,820,722 | \$4,926,909 | \$5,124,475 | \$5,365,058 | \$5,421,301 | \$25,658,467 |
| Plan as % of Revenues | 4.62% | 4.89% | 5.00% | 5.10% | 5.08% | 4.94% |
| Variance From Budget | \$369,944 | \$105,010 | \$2,765 | (\$102,425) | (\$82,236) | \$293,058 |

The “Adjustment for Ottoson” is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund. The current year expenditures are 4.62% of the total Town revenue, and over five years average 4.94%.

An Overview of the Impact of Capital Spending

In Fiscal 2007, as seen in Figure 2 Funding Sources 2007, 25% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town has sold bonds for both exempt and non-exempt projects, and as a result the Town carries long-term debt from year to year.

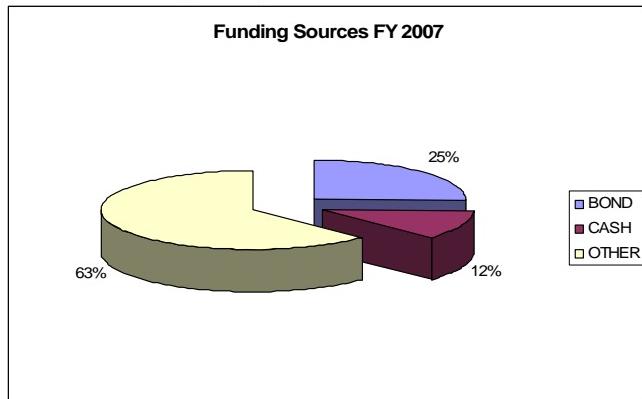


Figure 2 Funding Sources 2007

Figure 3 Forecast of Non-Exempt Debt Balance shows the estimated non-exempt debt that Arlington will carry in this and future years.

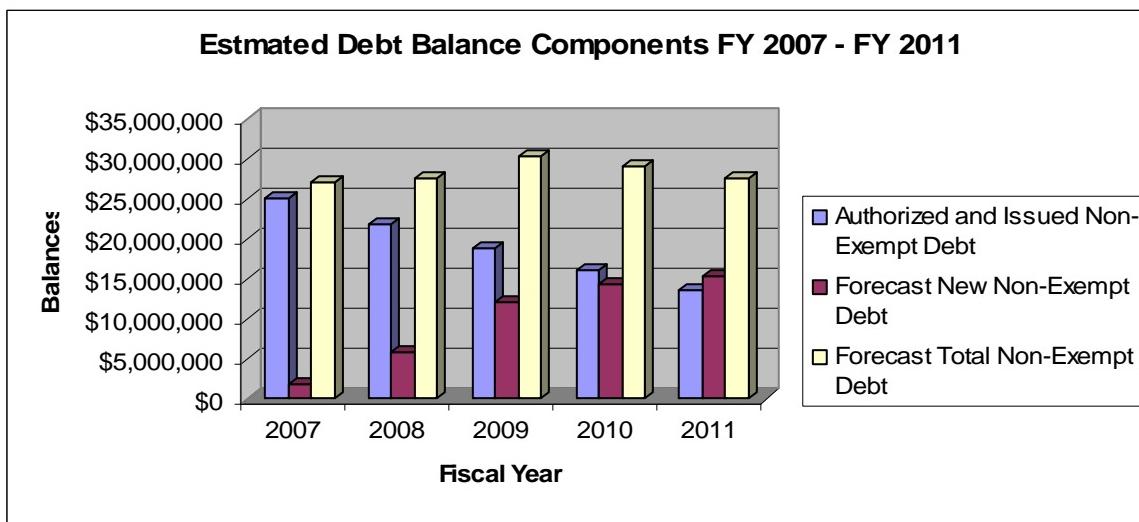


Figure 3 Forecast of Non-Exempt Debt Balance

Outstanding Non-Exempt Debt can affect the Town's ability to meet its operating budget requirements. That this forecast shows a slight rise and then a decline represents favorable future conditions for Arlington. The non-exempt debt is projected to be \$28,558,988 on June 30, 2006 and \$25,184,815 on June 30, 2007. Interest Payments on non-exempt debt for FY 2007 (July 1, 2006 to June 30, 2007) are projected to be \$1,002,844. Therefore, the average rate of interest on non-exempt debt is projected to be about 3.7 % in FY2007

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. Figure 4 below forecasts total outstanding debt. As can be seen from this chart, both exempt and non-exempt debt are level over the next five years.

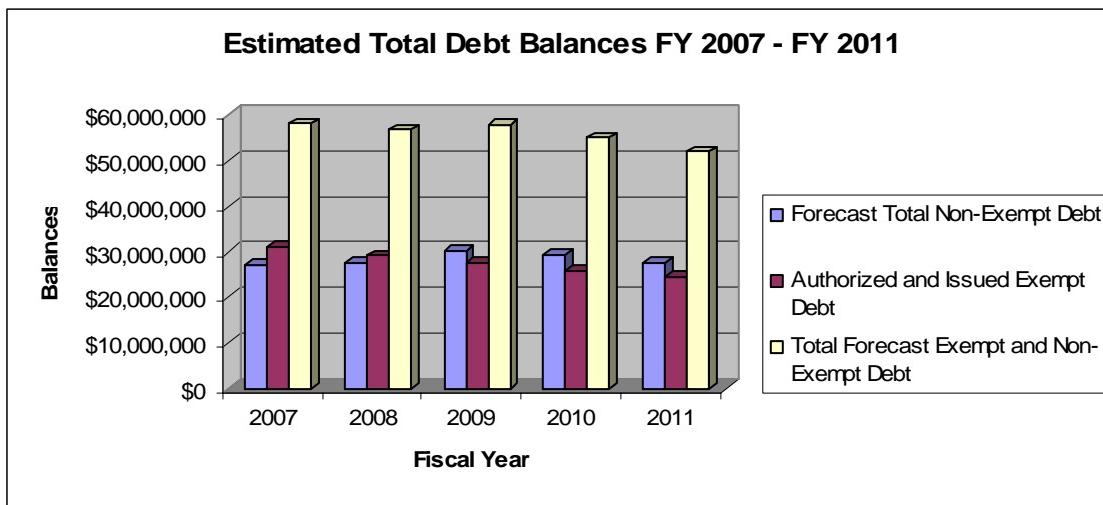


Figure 4 Total Debt Forecast

Implementing Previous Capital Plans

Town Meeting in recent years has approved continued road improvements, new data processing equipment, renovation of Town Hall, improvements to Robbins Farm and Spy Pond Shores, replacement of critical fire fighting equipment, and many other capital projects essential to Town services and Arlington's future.

The 2004 Town Meeting voted to provide our Police Department with equipment for a modern Dispatch Center with communications capabilities adequate for response to a major disaster as well as to more common police and fire department activities. This equipment has been purchased and is now in 24-7 use in the Community Safety Building.

Many of the items approved by the 2005 Town Meeting have been acquired and put in service. Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

Reconstruction and Renovation of Town-owned Buildings

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be required. Two groups of buildings that have received substantial recent attention are the Fire Stations and the Public Schools. The Fire Stations have all suffered from inadequate maintenance in recent decades. The schools have worn out.

Highland Fire Station Reconstruction Program

The five-year Capital Plan calls for an expenditure of \$290,000 in FY2011 for construction plans for a new Highland Fire Station. The Capital Planning Committee is planning for a construction cost of \$2,900,000 in the following years.

The Capital Budget for FY2007 includes an expenditure of \$25,000 for a study to determine the optimum location for the new "Highland" Fire Station. The Capital Planning Committee recommends that this Town Meeting, under **Warrant Article 32**, create a **Fire Station Study Committee** to review the output of said study, as well as reviewing other relevant information, in order to recommend location, equipment, staffing and other factors concerning the Highland Fire Station.

School Building Assistance (SBA)

The plans of both the Governor and the Legislature call for determination of the future of the SBA for those projects currently approved. While Arlington is committed to rebuilding the Stratton and Thompson schools, the Capital Planning Committee believes it would be prudent to wait to see the form of the future SBA program before committing any more funds to the Stratton and Thompson reconstruction. Superintendent Nate Levenson and Town Manager Brian Sullivan are acutely aware of this delay by the SBA. For that reason, \$280,000 was transferred into the Capital Budget this year from the Special School Project Renovation Fund created by the 1998 Annual Town Meeting under Chapter 133 of the Acts of 1998 of the Massachusetts legislature. Superintendent

Levenson has targeted these funds principally for technology related purposes at the Stratton and Thompson, but this has allowed an amount of \$280,000 in FY 2008 to also be targeted to school improvements.

Town Meeting has previously formed an “Infrastructure Working Group” to recommend how the school infrastructure rebuilding process should be financed. Policy recommendations on these issues are the charter of that Committee (in which the Capital Planning Committee participates). Pending the Infrastructure Working Group’s recommendations on these issues, the Capital Planning Committee has not forecast the impact of the debt service and debt balances for those projects.

Program Spending

summarizes Non-Exempt Town expenditures by program from 2004 (2004 through 2006 are actual) through the five year capital plan. The debt-excluded elementary school projects are Exempt from Proposition 2½, and are not included in this chart.

Table 5 Analysis of Spending By Program

| AMOUNT PROGRAM | FISCAL YEAR | | | | | | | | Grand Total |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|--------------------|---------------------|
| | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | |
| DEPARTMENTAL PROJECT | \$304,500 | \$648,500 | \$433,000 | \$382,500 | \$150,500 | \$146,500 | \$69,500 | \$53,500 | \$2,188,500 |
| EQUIPMENT REPLACEMENT | \$166,500 | \$43,500 | \$254,000 | \$192,000 | \$244,000 | \$83,000 | \$68,000 | \$60,000 | \$1,111,000 |
| FIELDS | \$3,020,000 | | \$80,000 | | | | | | \$3,100,000 |
| INFORMATION TECHNOLOGY | \$268,400 | \$324,310 | \$412,250 | \$384,200 | \$168,800 | \$266,000 | \$267,500 | \$450,000 | \$2,541,460 |
| INFRASTRUCTURE IMPROVEMENT | \$1,575,000 | \$1,408,500 | \$4,616,051 | \$3,973,000 | \$2,520,000 | \$7,766,000 | \$1,960,000 | \$1,990,000 | \$25,808,551 |
| MAJOR REPAIRS | \$916,000 | \$1,180,000 | \$599,968 | | \$220,000 | \$40,000 | \$48,000 | \$50,000 | \$3,053,968 |
| PARKS & PLAYGROUNDS | \$710,000 | \$410,000 | \$300,000 | | | | | | \$1,420,000 |
| PHOTOCOPIER PROGRAM | \$117,626 | \$130,256 | \$119,958 | \$69,958 | \$110,958 | \$101,500 | \$111,518 | \$139,000 | \$900,774 |
| PUBLIC BUILDING MAINTENANCE | \$244,750 | \$492,500 | \$186,810 | \$730,355 | \$775,260 | \$684,722 | \$930,387 | \$442,156 | \$4,486,940 |
| ROADS AND PATHS INFRASTRUCTURE | \$950,000 | \$705,000 | \$735,000 | \$1,050,000 | \$875,000 | \$950,000 | \$975,000 | \$1,007,500 | \$7,247,500 |
| STUDENT TRANSPORTATION | | \$129,000 | | \$143,000 | \$114,000 | \$101,000 | | \$40,000 | \$527,000 |
| VEHICLE REPLACEMENT | \$125,000 | \$730,000 | \$502,000 | \$393,000 | \$1,731,000 | \$371,000 | \$488,000 | \$970,000 | \$5,310,000 |
| PARKS PLAYGROUNDS & FIELDS | | | | \$425,000 | \$503,000 | \$610,000 | \$662,000 | \$716,000 | \$2,916,000 |
| Grand Total | \$8,397,776 | \$6,201,566 | \$8,239,037 | \$7,743,013 | \$7,412,518 | \$11,119,722 | \$5,579,905 | \$5,918,156 | \$60,611,693 |

Respectfully submitted,

Stephen J. Andrew
 Alfred B. Fantini
 John A. FitzMaurice, Vice-Chairman
 Charles T. Foskett, Chairman
 Ruth Lewis
 Anthony T. Lionetta, Secretary
 Barbara Thornton

Deputy Town Manager, Nancy Galkowski attends meetings but, with the consent of the Committee, does not vote. Accordingly she does not join in signing this report.

Town of Arlington
Capital Budget FY 2007

| Sum of AMOUNT | | | FUNDING SOURCE | | |
|--|--------------------------------|--|--|--|--|
| DEPARTMENT | PROGRAM | EXPENDITURE | BOND | CASH | OTHER |
| BOARD OF ASSESSORS | PHOTOCOPIER PROGRAM | Photocopier lease | | \$5,500 | \$5,500 |
| BOARD OF ASSESSORS Total | | | | \$5,500 | \$5,500 |
| BOARD OF SELECTMEN | EQUIPMENT REPLACEMENT | Voting Booths | \$50,000 | | \$50,000 |
| | PHOTOCOPIER PROGRAM | Photocopier lease | | \$6,500 | \$6,500 |
| BOARD OF SELECTMEN Total | | | \$50,000 | \$6,500 | \$56,500 |
| COMMUNITY SAFETY - FIRE SERVICES | DEPARTMENTAL PROJECT | Protective Gear Replacement | \$40,000 | | \$40,000 |
| | INFRASTRUCTURE IMPROVEMENT | Highland -Bldg. Location Study | | \$25,000 | \$25,000 |
| COMMUNITY SAFETY - FIRE SERVICES Total | | | \$40,000 | \$25,000 | \$65,000 |
| COMMUNITY SAFETY - POLICE SERVICES | DEPARTMENTAL PROJECT | Laser Radar | \$3,500 | | \$3,500 |
| | EQUIPMENT REPLACEMENT | Bullet Proof Vest Program | \$29,000 | | \$29,000 |
| | PHOTOCOPIER PROGRAM | Photocopier | \$4,500 | | \$4,500 |
| | VEHICLE REPLACEMENT | Vehicle Replacement Program | \$128,000 | | \$128,000 |
| COMMUNITY SAFETY - POLICE SERVICES Total | | | \$165,000 | | \$165,000 |
| COMMUNITY SAFETY - SUPPORT SERVICES | DEPARTMENTAL PROJECT | Mall Lights Traffic Light Update Program | \$17,000 \$17,000 | | \$17,000 \$17,000 |
| COMMUNITY SAFETY - SUPPORT SERVICES Total | | | \$34,000 | | \$34,000 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND | VEHICLE REPLACEMENT | Van Replacement Program | | \$10,000 | \$10,000 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total | | | | \$10,000 | \$10,000 |
| DATA PROCESSING | INFORMATION TECHNOLOGY | Educational IT Program Library MLN Equipment Software Upgrades & Standardization Town-Microcomputer Program MUNIS Platform migration DPW - Engineering Autocad Module | \$250,000 \$17,300 \$30,000 \$65,000 \$17,400 \$4,500 | | \$250,000 \$17,300 \$30,000 \$65,000 \$17,400 \$4,500 |
| DATA PROCESSING Total | | | \$134,200 | \$250,000 | \$384,200 |
| FINANCING | DEPARTMENTAL PROJECT | Cost of Financing | \$30,000 | | \$30,000 |
| FINANCING Total | | | \$30,000 | | \$30,000 |
| HUMAN SERVICES | PHOTOCOPIER PROGRAM | Photocopier Lease - Council on Aging Photocopier Lease - Robbins House | \$2,000 \$1,518 | | \$2,000 \$1,518 |
| HUMAN SERVICES Total | | | \$3,518 | | \$3,518 |
| LEGAL/WORKERS' COMPENSATION | PHOTOCOPIER PROGRAM | Photocopier | \$5,940 | | \$5,940 |
| LEGAL/WORKERS' COMPENSATION Total | | | \$5,940 | | \$5,940 |
| LIBRARY | PUBLIC BUILDING MAINTENANCE | Slate Repairs Carpet replacement Entry steps repair Microform Reader/Printer | | \$6,000 \$77,655 \$8,700 \$10,000 | \$6,000 \$77,655 \$8,700 \$10,000 |
| LIBRARY Total | | | \$96,355 | \$6,000 | \$102,355 |
| PERSONNEL | PHOTOCOPIER PROGRAM | Photocopier | | \$3,000 | \$3,000 |
| PERSONNEL Total | | | \$3,000 | | \$3,000 |
| PLANNING | INFRASTRUCTURE IMPROVEMENT | Town Garden Wall repair | \$65,000 | \$65,000 | \$130,000 |
| | PUBLIC BUILDING MAINTENANCE | Central School Gutters and Soffits | | | \$100,000 |
| PLANNING Total | | | \$65,000 | \$165,000 | \$230,000 |
| PUBLIC WORKS ADMINISTRATION | PHOTOCOPIER PROGRAM | Photocopier | | \$3,000 | \$3,000 |
| PUBLIC WORKS ADMINISTRATION Total | | | \$3,000 | | \$3,000 |
| PUBLIC WORKS CEMETERY DIVISION | INFRASTRUCTURE IMPROVEMENT | Cemetery Expansion program | | \$20,000 | \$20,000 |
| PUBLIC WORKS CEMETERY DIVISION Total | | | \$20,000 | | \$20,000 |
| PUBLIC WORKS ENGINEERING DIVISION | DEPARTMENTAL PROJECT | Roadway consultant services | | \$25,000 | \$25,000 |
| | ROADS AND PATHS INFRASTRUCTURE | Chapter 90 Roadway Roadway Reconstruction Sidewalks and Curbstones | | \$800,000 \$200,000 \$50,000 | \$800,000 \$200,000 \$50,000 |
| PUBLIC WORKS ENGINEERING DIVISION Total | | | \$275,000 | \$800,000 | \$1,075,000 |
| PUBLIC WORKS HIGHWAY DIVISION | DEPARTMENTAL PROJECT | Mill Lane culvert | \$250,000 | | \$250,000 |
| | EQUIPMENT REPLACEMENT | Sander Body Roller (2 ton) w/trailer Snow Plow -(1 per yr.) | \$12,000 \$17,000 | | \$12,000 \$17,000 |
| | | | | \$10,000 | \$10,000 |

Town of Arlington
Capital Budget FY 2007

| Sum of AMOUNT | | | FUNDING SOURCE | | |
|--|--|--|---|--------------------|---|
| DEPARTMENT | PROGRAM | EXPENDITURE | BOND | CASH | OTHER |
| DIVISION | VEHICLE REPLACEMENT | 33,000 gvw dump truck | \$65,000 | | \$65,000 |
| PUBLIC WORKS HIGHWAY DIVISION Total | | | \$344,000 | \$10,000 | \$354,000 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION | EQUIPMENT REPLACEMENT | Small Equipment Riding mower, 72" cut Leaf vacuum | \$6,000 \$15,000 \$6,000 | | \$6,000 \$15,000 \$6,000 |
| | VEHICLE REPLACEMENT | Bucket/ Aerial Lift Truck | \$125,000 | | \$125,000 |
| | PARKS PLAYGROUNDS & FIELDS | Buzzell Bishop Menotomy Rocks Park | \$90,000 \$100,000 \$235,000 | | \$90,000 \$100,000 \$235,000 |
| | PUBLIC WORKS NATURAL RESOURCES DIVISION Total | | | \$565,000 | \$12,000 |
| PUBLIC WORKS PROPERTIES | PUBLIC BUILDING MAINTENANCE | Town Hall - replace AC units Grove Street, replace HVAC unit, access ramp Salt Shed Town Hall - Renovations Ouellette Building flashing "D" Building elevator | \$10,000 \$190,000 \$130,000 \$100,000 \$13,000 \$45,000 | | \$10,000 \$190,000 \$130,000 \$100,000 \$13,000 \$45,000 |
| | PUBLIC WORKS PROPERTIES DIVISION Total | | | \$488,000 | \$488,000 |
| PUBLIC WORKS WATER/SEWER DIVISION | EQUIPMENT REPLACEMENT | Small Equipment Telemetry System upgrade | \$5,000 \$15,000 | | \$5,000 \$15,000 |
| | INFRASTRUCTURE IMPROVEMENT | Sewer System Rehabilitation Water Meter Program Water System Rehabilitation Hydrant replacement program | \$748,000 \$2,000,000 \$1,000,000 \$50,000 | | \$748,000 \$2,000,000 \$1,000,000 \$50,000 |
| | VEHICLE REPLACEMENT | 33,000 GVW Truck | \$65,000 | | \$65,000 |
| | PUBLIC WORKS WATER/SEWER DIVISION Total | | | \$3,883,000 | \$3,883,000 |
| SCHOOLS | EQUIPMENT REPLACEMENT | Equipment Replacement Pierce Field - Field Turf Groomer & Tractor | \$5,000 \$10,000 | | \$5,000 \$10,000 |
| | PHOTOCOPIER PROGRAM | Photocopier Lease Program | \$38,000 | | \$38,000 |
| | PUBLIC BUILDING MAINTENANCE | Systemwide - Roof Repairs Thompson/Stratton Infrastructure Improvements | \$10,000 \$30,000 | | \$10,000 \$30,000 |
| | STUDENT TRANSPORTATION | School Bus Replacement | \$143,000 | | \$143,000 |
| SCHOOLS Total | | | \$143,000 | \$93,000 | \$236,000 |
| VETERANS' MEMORIAL RINK ENTERPRISE FUND | EQUIPMENT REPLACEMENT | Scissor Lift | | \$12,000 | \$12,000 |
| VETERANS' MEMORIAL RINK ENTERPRISE FUND Total | | | | \$12,000 | \$12,000 |
| Grand Total | | | \$1,955,555 | \$917,458 | \$4,870,000 |
| | | | | | \$7,743,013 |

Town of Arlington
Five Year Capital Plan FY2007- FY2011

| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
|--|-----------------------------|---|----------------------|--------------------------|--|------------------|------------------|---|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| BOARD OF ASSESSORS | PHOTOCOPIER PROGRAM | Photocopier lease | \$5,500 | | | | | \$5,500 |
| BOARD OF ASSESSORS | | | \$5,500 | | | | | \$5,500 |
| Total | | | \$5,500 | | | | | \$5,500 |
| BOARD OF SELECTMEN | DEPARTMENTAL PROJECT | Records Retention Program | | | | \$25,000 | | \$25,000 |
| | EQUIPMENT REPLACEMENT | Voting Booths | \$50,000 | \$26,000 | | | | \$76,000 |
| | PHOTOCOPIER PROGRAM | Photocopier lease | \$6,500 | \$6,500 | | | | \$13,000 |
| BOARD OF SELECTMEN | | | \$56,500 | \$32,500 | \$25,000 | | | \$114,000 |
| Total | | | \$56,500 | \$32,500 | \$25,000 | | | \$114,000 |
| COMMUNITY SAFETY - FIRE SERVICES | DEPARTMENTAL PROJECT | Automatic Difibrillators Protective Gear Replacement | \$40,000 | \$16,000 \$42,000 | \$16,000 \$45,000 | | | \$32,000 \$127,000 |
| | EQUIPMENT REPLACEMENT | Thermal Imaging Cameras | | \$18,000 | | \$18,000 | | \$36,000 |
| | INFRASTRUCTURE IMPROVEMENT | Fire Station Plan - Central Station Fire Station - Central Fire Station Plan - Highland Highland -Bldg. Location Study | \$25,000 | \$480,000 \$4,800,000 | | \$290,000 | | \$480,000 \$4,800,000 \$290,000 \$25,000 |
| | VEHICLE REPLACEMENT | Ambulance replacement Vehicle Replacement - Deputy Chief Vehicle Replacement- Chief Ladder Truck 2 Replacement with Quint Replace Engine 4 Fire prevention vehicle | | \$25,000 \$950,000 | \$150,000 \$25,000 \$25,000 \$300,000 \$40,000 | | | \$150,000 \$25,000 \$25,000 \$950,000 \$300,000 \$40,000 |
| | Total | | \$65,000 | \$1,531,000 | \$4,845,000 | \$209,000 | \$630,000 | \$7,280,000 |
| COMMUNITY SAFETY - FIRE SERVICES Total | | | \$65,000 | \$1,531,000 | \$4,845,000 | \$209,000 | \$630,000 | \$7,280,000 |
| COMMUNITY SAFETY - POLICE SERVICES | DEPARTMENTAL PROJECT | Laser Radar | \$3,500 | \$3,500 | \$3,500 | \$3,500 | \$3,500 | \$17,500 |
| | EQUIPMENT REPLACEMENT | Bullet Proof Vest Program Four post vehicle lift | \$29,000 \$20,000 | \$15,000 \$15,000 | \$15,000 \$15,000 | \$15,000 | \$15,000 | \$89,000 \$20,000 |
| | PHOTOCOPIER PROGRAM | Photocopier | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$22,500 |
| | PUBLIC BUILDING MAINTENANCE | Records Room renovations Criminal Investigations Bureau renovations Roll Call Room Renovations | | \$60,000 \$60,000 | | \$60,000 | | \$60,000 \$60,000 \$60,000 |
| | VEHICLE REPLACEMENT | Animal Control Van Vehicle Replacement Program | \$128,000 | \$129,000 | \$130,000 | \$131,000 | \$133,000 | \$30,000 \$651,000 |
| COMMUNITY SAFETY - POLICE SERVICES Total | | | \$165,000 | \$172,000 | \$213,000 | \$214,000 | \$246,000 | \$1,010,000 |
| COMMUNITY SAFETY - SUPPORT SERVICES | DEPARTMENTAL PROJECT | Mall Lights Traffic Light Update Program | \$17,000 \$17,000 | \$17,000 \$17,000 | \$18,000 | \$20,000 | \$20,000 | \$92,000 \$34,000 |
| COMMUNITY SAFETY - SUPPORT SERVICES Total | | | \$34,000 | \$34,000 | \$18,000 | \$20,000 | \$20,000 | \$126,000 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND | VEHICLE REPLACEMENT | Van Replacement Program | | \$10,000 | | \$10,000 | | \$20,000 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total | | | | \$10,000 | | \$10,000 | | \$20,000 |

Town of Arlington
Five Year Capital Plan FY2007- FY2011

| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
|--|-----------------------------|--|------------------|------------------|------------------|------------------|------------------|--------------------|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| DATA PROCESSING | INFORMATION TECHNOLOGY | Educational IT Program | \$250,000 | | \$125,000 | \$125,000 | \$125,000 | \$625,000 |
| | | Library MLN Equipment | \$17,300 | \$21,800 | \$16,000 | \$17,500 | | \$72,600 |
| | | School Dept-Admin Micro Program | | \$40,000 | \$40,000 | \$40,000 | \$40,000 | \$160,000 |
| | | Software Upgrades & Standardization | \$30,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$130,000 |
| | | Town-Microcomputer Program | \$65,000 | \$63,000 | \$60,000 | \$60,000 | \$60,000 | \$308,000 |
| | | DPW - Engineering Autocad Module | \$4,500 | | \$19,000 | | | \$4,500 |
| | | Firehouse software | | | | | | \$19,000 |
| | | MUNIS Platform migration | \$17,400 | | | | | \$17,400 |
| | | Replacement of Receivable Package | | | | | \$200,000 | \$200,000 |
| DATA PROCESSING Total | | | \$384,200 | \$168,800 | \$266,000 | \$267,500 | \$450,000 | \$1,536,500 |
| FINANCING | DEPARTMENTAL PROJECT | Cost of Financing | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$150,000 |
| FINANCING Total | | | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$150,000 |
| HUMAN SERVICES | PHOTOCOPIER PROGRAM | Photocopier Lease - Council on Aging | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$8,000 |
| | | Photocopier Lease - Robbins House | \$1,518 | \$1,518 | \$1,518 | \$1,518 | | \$4,554 |
| HUMAN SERVICES Total | | | \$3,518 | \$3,518 | \$3,518 | \$2,000 | | \$12,554 |
| INSPECTIONS | VEHICLE REPLACEMENT | Vehicle - Building/Plumbing/Wire Inspectors | | \$25,000 | | \$25,000 | | \$50,000 |
| INSPECTIONS Total | | | | \$25,000 | | \$25,000 | | \$50,000 |
| LEGAL/WORKERS' COMPENSATION | PHOTOCOPIER PROGRAM | Photocopier | \$5,940 | \$5,940 | | \$6,000 | \$6,000 | \$23,880 |
| LEGAL/WORKERS' COMPENSATION Total | | | \$5,940 | \$5,940 | | \$6,000 | \$6,000 | \$23,880 |
| LIBRARY | PUBLIC BUILDING MAINTENANCE | Carpet replacement | \$77,655 | \$29,260 | \$38,722 | \$20,387 | | \$166,024 |
| | | Slate Repairs | \$6,000 | \$6,000 | \$6,000 | | | \$18,000 |
| | | Entry steps repair | \$8,700 | | | | | \$8,700 |
| | | Slate Replacement - Roof | | | | | \$300,000 | \$300,000 |
| | | Repointing of 1892 Building | | | | | \$150,000 | \$150,000 |
| | | Microform Reader/Printer | | \$10,000 | | | | \$10,000 |
| | | Replacement of roof covering - membrane | | | | | \$38,200 | \$38,200 |
| | | Smoke/Fire detection replacement | | | | | \$20,529 | \$20,529 |
| | | Elevator repair/upgrade | | | | | \$10,000 | \$10,000 |
| | | Exhaust fans | | | | | \$4,927 | \$4,927 |
| | | Replacement of Service Door | | | | | \$3,000 | \$3,000 |
| LIBRARY Total | | | \$102,355 | \$35,260 | \$44,722 | \$320,387 | \$226,656 | \$729,380 |
| PERSONNEL | PHOTOCOPIER PROGRAM | Photocopier | \$3,000 | | \$3,500 | \$3,500 | \$3,500 | \$13,500 |
| PERSONNEL Total | | | \$3,000 | | \$3,500 | \$3,500 | \$3,500 | \$13,500 |
| PLANNING | INFRASTRUCTURE IMPROVEMENT | Town Garden Wall repair | \$130,000 | | | | | \$130,000 |
| | PUBLIC BUILDING MAINTENANCE | Gibbs School- repair and modification of entrances | | \$70,000 | | | | \$70,000 |
| | | Maple St. electrical system replacement | | \$50,000 | | | | \$50,000 |
| | | Central School Gutters and Soffits | \$100,000 | | | | | \$100,000 |
| PLANNING Total | | | \$230,000 | \$120,000 | | | | \$350,000 |
| PUBLIC WORKS ADMINISTRATION | PHOTOCOPIER PROGRAM | Photocopier | \$3,000 | | \$3,000 | \$3,000 | \$3,000 | \$12,000 |
| PUBLIC WORKS ADMINISTRATION Total | | | \$3,000 | | \$3,000 | \$3,000 | \$3,000 | \$12,000 |
| PUBLIC WORKS CEMETERY DIVISION | EQUIPMENT REPLACEMENT | Lawn Mowers/Small Equipment | | | | \$6,000 | \$6,000 | \$12,000 |

Town of Arlington
Five Year Capital Plan FY2007- FY2011

| Sum of AMOUNT | | | FISCAL YEAR | | | | | | |
|--|--|---|---|------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|---|--------------------|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total | |
| PUBLIC WORKS CEMETERY DIVISION | INFRASTRUCTURE IMPROVEMENT | Cemetery Expansion program Front Gate Repairs | \$20,000 | | \$20,000 | | | \$20,000 \$20,000 | |
| | PUBLIC BUILDING MAINTENANCE | Garage Renovation/ Rehab Chapel/HVAC | | \$250,000 | \$250,000 | | | \$500,000 | |
| PUBLIC WORKS CEMETERY DIVISION Total | | | \$20,000 | \$250,000 | \$250,000 | \$26,000 | \$6,000 | \$552,000 | |
| PUBLIC WORKS ENGINEERING DIVISION | DEPARTMENTAL PROJECT | Roadway consultant services | \$25,000 | \$25,000 | \$25,000 | | | \$75,000 | |
| | PHOTOCOPIER PROGRAM | Copier upgrade | | | | | \$40,000 | \$40,000 | |
| | ROADS AND PATHS INFRASTRUCTURE | Chapter 90 Roadway Roadway Reconstruction Sidewalks and Curbstones | \$800,000 \$200,000 \$50,000 | \$500,000 \$300,000 \$75,000 | \$500,000 \$350,000 \$100,000 | \$500,000 \$350,000 \$125,000 | \$500,000 \$350,000 \$150,000 | \$2,800,000 \$1,550,000 \$500,000 | |
| | VEHICLE REPLACEMENT | Utility vehicle, 4 X 4 | | \$27,000 | | | \$27,000 | \$54,000 | |
| PUBLIC WORKS ENGINEERING DIVISION Total | | | \$1,075,000 | \$927,000 | \$975,000 | \$975,000 | \$1,067,000 | \$5,019,000 | |
| PUBLIC WORKS HIGHWAY DIVISION | DEPARTMENTAL PROJECT | Mill Lane culvert | \$250,000 | | | | | \$250,000 | |
| | EQUIPMENT REPLACEMENT | Sander Body Roller (2 ton) w/trailer Snow Plow -(1 per yr.) Vehicle lift | \$12,000 \$17,000 \$10,000 | \$12,000 \$115,000 \$135,000 | \$12,000 \$115,000 | \$13,000 \$120,000 | \$13,000 \$10,000 | \$62,000 \$17,000 \$30,000 \$15,000 | |
| | VEHICLE REPLACEMENT | 1 ton Dump Truck 33,000 gvw dump truck 4WD Truck w/Sander Street Sweeper Truck w/welder unit, 350 amp Compressor Truck | \$65,000 | \$40,000 \$65,000 \$70,000 | \$10,000 \$10,000 | \$32,000 | \$40,000 | \$200,000 \$350,000 \$135,000 \$32,000 \$40,000 | |
| | PUBLIC WORKS HIGHWAY DIVISION Total | | | \$354,000 | \$302,000 | \$217,000 | \$85,000 | \$213,000 | \$1,171,000 |
| | EQUIPMENT REPLACEMENT | Leaf vacuum Riding mower, 72" cut Small Equipment Wood chipper Grapple attachment | \$6,000 \$15,000 \$6,000 \$40,000 \$7,000 | \$6,000 \$6,000 \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 \$15,000 \$30,000 \$40,000 \$7,000 | |
| PUBLIC WORKS NATURAL RESOURCES DIVISION | VEHICLE REPLACEMENT | Bucket/ Aerial Lift Truck 1Ton Dump Truck 33,000 GVW Specialty Truck | \$125,000 \$85,000 | | \$35,000 | | | \$125,000 \$35,000 \$85,000 | |
| | PARKS PLAYGROUNDS & FIELDS | Bishop Buzzell Feasibility Study Hibbert Hurd Field Menotomy Rocks Park Summer Street Playground | \$100,000 \$90,000 \$10,000 \$235,000 | \$10,000 \$10,000 | \$10,000 | \$10,000 | \$256,000 \$402,000 | \$100,000 \$90,000 \$40,000 \$256,000 \$402,000 \$235,000 \$232,000 | |

Town of Arlington
Five Year Capital Plan FY2007- FY2011

| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
|--|-----------------------------|---|-----------------------|---------------------|---------------------|---------------------|---------------------|--|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| RESOURCES DIVISION | FIELDS | Reservoir Beach Spy Pond Tennis Courts Florence Field and Playground Wellington Park playground and tennis court | | \$261,000 | \$600,000 | | \$304,000 | \$600,000 \$261,000 \$304,000 \$396,000 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION Total | | | \$577,000 | \$641,000 | \$651,000 | \$668,000 | \$722,000 | \$3,259,000 |
| PUBLIC WORKS PROPERTIES DIVISION | EQUIPMENT REPLACEMENT | Fuel system upgrade | | \$90,000 | | | | \$90,000 |
| | PUBLIC BUILDING MAINTENANCE | Town Hall - Renovations | \$100,000 | \$100,000 | | | | \$200,000 |
| | | Town Hall - replace AC units | \$10,000 | \$10,000 | | | | \$20,000 |
| | | Grove St. Boiler Replacements (2) | | \$45,000 | | | | \$45,000 |
| | | Fox Library - New Boiler | | | \$40,000 | | | \$40,000 |
| | | Fox Library - New Windows | | | \$5,000 | | | \$5,000 |
| | | Grove Street Fire Alarm system | | \$25,000 | | | | \$25,000 |
| | | Robbins House - Paint/ Ext Carpentry | | | \$30,000 | | | \$30,000 |
| | | Salt Shed | \$130,000 | | | | | \$130,000 |
| | | Town Hall - Electrical Upgrade / Generator | | \$45,000 | | | | \$45,000 |
| | | High School Parking lot culvert | | | | \$500,000 | | \$500,000 |
| | | Grove Street, replace HVAC unit, access ramp | \$190,000 | | | | | \$190,000 |
| | | Town Hall - Annex membrane & slate roof | | | \$55,000 | | | \$55,000 |
| | INFRASTRUCTURE | Ouellette Building flashing | \$13,000 | | | | | \$13,000 |
| | | "D" Building roof | | \$105,000 | \$150,000 | | | \$255,000 |
| | | "D" Building elevator | \$45,000 | | | | | \$45,000 |
| | ROADS AND PATHS | Town Hall - second boiler | | | | | \$100,000 | \$100,000 |
| | | Town Hall building heating distribution | | | | | \$5,500 | \$5,500 |
| | INFRASTRUCTURE | Town Hall parking lot | | | | | \$7,500 | \$7,500 |
| PUBLIC WORKS PROPERTIES DIVISION | | | | | | | | |
| Total | | | \$488,000 | \$420,000 | \$280,000 | \$500,000 | \$113,000 | \$1,801,000 |
| PUBLIC WORKS WATER/SEWER DIVISION | EQUIPMENT REPLACEMENT | Small Equipment Telemetry System upgrade Trash pump 6" | \$5,000 \$15,000 | \$5,000 \$15,000 | \$5,000 \$15,000 | \$5,000 \$15,000 | \$5,000 \$15,000 | \$25,000 \$15,000 \$15,000 |
| | INFRASTRUCTURE IMPROVEMENT | Sewer System Rehabilitation | \$748,000 | \$600,000 | \$600,000 | \$600,000 | \$600,000 | \$3,148,000 |
| | | Water Meter Program | \$2,000,000 | | | | | \$2,000,000 |
| | | Water System Rehabilitation | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$5,000,000 |
| | | Hydrant replacement program | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$250,000 |
| | | Lift Station upgrade | | | \$100,000 | \$50,000 | \$50,000 | \$200,000 |
| | VEHICLE REPLACEMENT | Catch Basin Cleaner 33,000 GVW Truck Jet Truck | \$65,000 \$200,000 | | | | \$250,000 | \$250,000 \$140,000 \$200,000 |
| PUBLIC WORKS WATER/SEWER DIVISION | | | | | | | | |
| Total | | | \$3,883,000 | \$1,855,000 | \$1,770,000 | \$1,780,000 | \$1,955,000 | \$11,243,000 |
| SCHOOLS | EQUIPMENT REPLACEMENT | Equipment Replacement | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$25,000 |

Town of Arlington
Five Year Capital Plan FY2007- FY2011

| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
|--|--------------------------------|--|--------------------|--------------------|---|--------------------|--------------------|---|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| SCHOOLS | EQUIPMENT REPLACEMENT | Pierce Field - Field Turf Groomer & Tractor | | \$10,000 | | | | \$10,000 |
| | INFRASTRUCTURE IMPROVEMENT | Bishop School Parking Lot Flood Control AHS Millbrook Parking School Improvements | | | \$110,000 \$280,000 | | \$240,000 | \$110,000 \$240,000 \$280,000 |
| | MAJOR REPAIRS | AHS Lighting & HVAC - Lowe Auditorium Asbestos Abatement - Remove Tiles AHS Flag Pole Replacement & Illumination AHS Lowe Auditorium Bldg B Steps | | | \$150,000 \$25,000 \$10,000 \$40,000 | | | \$150,000 \$50,000 \$10,000 \$40,000 |
| | PHOTOCOPIER PROGRAM | Photocopier Lease Program | \$38,000 | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$358,000 |
| | PUBLIC BUILDING MAINTENANCE | Systemwide - Roof Repairs | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$50,000 |
| | | Thompson/Stratton Infrastructure Improvements | \$30,000 | \$30,000 | \$40,000 | \$40,000 | \$40,000 | \$180,000 |
| | ROADS AND PATHS INFRASTRUCTURE | Systemwide - Parking/Roadway Resurfacing | | | | | | |
| | STUDENT TRANSPORTATION | Bus -65 & 35 Passenger Bus -2 -35 Passenger Bus -20 Passenger School Bus Replacement | | | \$101,000 \$114,000 | | | \$101,000 \$114,000 \$40,000 \$143,000 |
| | VEHICLE REPLACEMENT | Maintenance Dept. Van | | | | \$26,000 | | \$26,000 |
| | SCHOOLS Total | | \$236,000 | \$814,000 | \$302,000 | \$400,000 | \$175,000 | \$1,927,000 |
| TOWN MANAGER | PHOTOCOPIER PROGRAM | Photocopier | | \$5,500 | \$5,500 | \$6,000 | | \$17,000 |
| TOWN MANAGER Total | | | | \$5,500 | \$5,500 | \$6,000 | | \$17,000 |
| TREASURER | PHOTOCOPIER PROGRAM | Photocopier | | \$5,000 | \$5,000 | \$5,000 | | \$15,000 |
| TREASURER Total | | | | \$5,000 | \$5,000 | \$5,000 | | \$15,000 |
| VETERANS' MEMORIAL RINK ENTERPRISE FUND | EQUIPMENT REPLACEMENT | Scissor Lift | | \$12,000 | | | | \$12,000 |
| | INFRASTRUCTURE IMPROVEMENT | Rink Floor & Boards | | | \$1,216,000 | | | \$1,216,000 |
| | MAJOR REPAIRS | Compressor Boiler Replacement Glycol Pump#2 | | | \$35,000 | | \$50,000 | \$50,000 \$35,000 \$23,000 |
| | | | | | | | | |
| VETERANS' MEMORIAL RINK ENTERPRISE FUND | | | | | | | | |
| Total | | | \$12,000 | \$35,000 | \$1,216,000 | \$23,000 | \$50,000 | \$1,336,000 |
| Grand Total | | | \$7,743,013 | \$7,412,518 | \$11,119,722 | \$5,579,905 | \$5,918,156 | \$37,773,314 |
| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
| FUNDING SOURCE | | | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
| BOND | | | \$1,955,555 | \$3,920,060 | \$6,553,722 | \$2,448,887 | \$2,524,729 | \$17,402,953 |
| CASH | | | \$917,458 | \$777,458 | \$830,000 | \$818,018 | \$888,427 | \$4,231,361 |
| OTHER | | | \$4,870,000 | \$2,715,000 | \$3,736,000 | \$2,313,000 | \$2,505,000 | \$16,139,000 |
| Grand Total | | | \$7,743,013 | \$7,412,518 | \$11,119,722 | \$5,579,905 | \$5,918,156 | \$37,773,314 |

Exhibit III**ARTICLE 42****CAPITAL BUDGET**

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the
Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$8,011,303 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

| Item | Amount | Project | Department |
|------|---------------------|---|---|
| 1. | \$ 5,500 | Photocopier lease | BOARD OF ASSESSORS |
| 2. | \$ 6,500 | Photocopier lease | BOARD OF SELECTMEN |
| 3. | \$ 25,000 | Highland -Bldg. Location Study | COMMUNITY SAFETY - FIRE SERVICES |
| 4. | \$ 29,000 | Bullet Proof Vest Program | COMMUNITY SAFETY - POLICE SERVICES |
| 5. | \$ 3,500 | Laser Radar | COMMUNITY SAFETY - POLICE SERVICES |
| 6. | \$ 4,500 | Photocopier | COMMUNITY SAFETY - POLICE SERVICES |
| 7. | \$ 128,000 | Vehicle Replacement Program | COMMUNITY SAFETY - POLICE SERVICES |
| 8. | \$ 17,000 | Mall Lights | COMMUNITY SAFETY - SUPPORT SERVICES |
| 9. | \$ 17,000 | Traffic Light Update Program | COMMUNITY SAFETY - SUPPORT SERVICES |
| 10. | \$ 250,000 | Educational IT Program | DATA PROCESSING |
| 11. | \$ 2,000 | Photocopier Lease - Council on Aging | HUMAN SERVICES |
| 12. | \$ 1,518 | Photocopier Lease - Robbins House | HUMAN SERVICES |
| 13. | \$ 5,940 | Photocopier | LEGAL/WORKERS' COMPENSATION |
| 14. | \$ 6,000 | Slate Repairs | LIBRARY |
| 15. | \$ 3,000 | Photocopier | PERSONNEL |
| 16. | \$ 3,000 | Photocopier | PUBLIC WORKS ADMINISTRATION |
| 17. | \$ 20,000 | Cemetery Expansion program | PUBLIC WORKS CEMETERY DIVISION |
| 18. | \$ 200,000 | Roadway Reconstruction | PUBLIC WORKS ENGINEERING DIVISION |
| 19. | \$ 50,000 | Sidewalks and Curbstones | PUBLIC WORKS ENGINEERING DIVISION |
| 20. | \$ 25,000 | Roadway consultant services | PUBLIC WORKS ENGINEERING DIVISION |
| 21. | \$ 10,000 | Snow Plow -(1 per yr.) | PUBLIC WORKS HIGHWAY DIVISION |
| 22. | \$ 6,000 | Leaf vacuum | PUBLIC WORKS NATURAL RESOURCES DIVISION |
| 23. | \$ 6,000 | Small Equipment | PUBLIC WORKS NATURAL RESOURCES DIVISION |
| 24. | \$ 5,000 | Equipment Replacement | SCHOOLS |
| 25. | \$ 38,000 | Photocopier Lease Program | SCHOOLS |
| 26. | \$ 30,000 | Thompson/Stratton Infrastructure Improvements | SCHOOLS |
| 27. | \$ 10,000 | Systemwide - Roof Repairs | SCHOOLS |
| 28. | \$ 10,000 | Pierce Field - Field Turf Groomer & Tractor | SCHOOLS |
| | <u>\$ 917,458</u> | Acquisitions Sub-total | |
| | \$ 7,520,825 | Prior Debt Service | |
| | \$ 44,000 | New Debt Service | |
| | \$ (144,173) | Less MWRA | |
| | | Less Funds Transferred from School Renovation | |
| | \$ (280,000) | Project Special Fund, Chapter 133, 1998 | |
| | \$ (20,000) | Less Cemetery Funds Transferred | |
| | \$ (26,807) | Less Unused Capital Funds Carried Over | |
| | \$ 8,011,303 | | GRAND TOTAL |

And that the sum of \$26,807 in previously voted and available capital funds be appropriated and transferred to reduce expenses under this article as indicated above,

Exhibit III

And that the sum of \$280,000 be transferred from the School Renovation Project Special Fund as voted by Town Meeting on May 28, 1998 and authorized by Chapter 133 of the Acts of 1998, and appropriated to reduce expenses for school projects under this article as indicated above, under the direction of the Town Manager,

And that the sum of \$20,000 transferred from the Cemetery Funds be appropriated to reduce expenses under this article as indicated above.

- (2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.**

| Item | Amount | Project | Department |
|---------------------|--------------|------------------------------------|---|
| 1. | \$ 10,000 | Van Replacement Program | COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND |
| 2. | \$ 100,000 | Central School Gutters and Soffits | PLANNING |
| 3. | \$ 65,000 | Town Garden Wall repair | PLANNING |
| 4. | \$ 800,000 | Chapter 90 Roadway | PUBLIC WORKS ENGINEERING DIVISION |
| 5. | \$ 748,000 | Sewer System Rehabilitation | PUBLIC WORKS WATER/SEWER DIVISION |
| 6. | \$ 5,000 | Small equipment | PUBLIC WORKS WATER/SEWER DIVISION |
| 7. | \$ 2,000,000 | Water Meter Program | PUBLIC WORKS WATER/SEWER DIVISION |
| 8. | \$ 1,000,000 | Water System Rehabilitation | PUBLIC WORKS WATER/SEWER DIVISION |
| 9. | \$ 15,000 | Telemetry System upgrade | PUBLIC WORKS WATER/SEWER DIVISION |
| 10. | \$ 65,000 | 33,000 GVW Truck | PUBLIC WORKS WATER/SEWER DIVISION |
| 11. | \$ 50,000 | Hydrant replacement program | PUBLIC WORKS WATER/SEWER DIVISION |
| 12. | \$ 12,000 | Scissor Lift | VETERANS' MEMORIAL RINK ENTERPRISE FUND |
| \$ 4,870,000 | | | GRAND TOTAL |

(This Space Intentionally Blank)

Exhibit III

- (3) That the sum of \$3,955,555 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

| Item | Amount | Project | Department | [Statutory Citation, Chapter 44 Section (), or any enabling authority] |
|------|--------------------|--|---|--|
| 1. | \$50,000 | Voting Booths | BOARD OF SELECTMEN | -7(9) |
| 2. | \$40,000 | Protective Gear Replacement | COMMUNITY SAFETY - FIRE SERVICES | -7(9A) |
| 3. | \$17,300 | Library MLN Equipment | DATA PROCESSING | -7(28&29) |
| 4. | \$30,000 | Software Upgrades & Standardization | DATA PROCESSING | -7(28&29) |
| 5. | \$65,000 | Town-Microcomputer Program | DATA PROCESSING | -7(28&29) |
| 6. | \$17,400 | MUNIS Platform migration | DATA PROCESSING | -7(28&29) |
| 7. | \$4,500 | DPW - Engineering Autocad Module | DATA PROCESSING | -7(28&29) |
| 8. | \$30,000 | Cost of Financing | FINANCING | -7(3A) |
| 9. | \$77,655 | Carpet replacement | LIBRARY | -7(3A) |
| 10. | \$8,700 | Entry steps repair | LIBRARY | -7(3A) |
| 11. | \$10,000 | Microform Reader/Printer | LIBRARY | -7(9) |
| 12. | \$65,000 | Town Garden Wall repair | PLANNING | -7(7) |
| 13. | \$65,000 | 33,000 gw dump truck | PUBLIC WORKS HIGHWAY DIVISION | -7(9) |
| 14. | \$12,000 | Sander Body | PUBLIC WORKS HIGHWAY DIVISION | -7(9) |
| 15. | \$17,000 | Roller (2 ton) w/trailer | PUBLIC WORKS HIGHWAY DIVISION | -7(9) |
| 16. | \$250,000 | Mill Lane culvert | PUBLIC WORKS HIGHWAY DIVISION | -7(1) |
| 17. | \$100,000 | Bishop | PUBLIC WORKS NATURAL RESOURCES DIVISION | -7(25) |
| 18. | \$90,000 | Buzzell | PUBLIC WORKS NATURAL RESOURCES DIVISION | -7(25) |
| 19. | \$235,000 | Menotomy Rocks Park | PUBLIC WORKS NATURAL RESOURCES DIVISION | -7(25) |
| 20. | \$15,000 | Riding mower, 72" cut | PUBLIC WORKS NATURAL RESOURCES DIVISION | -7(9) |
| 21. | \$125,000 | Bucket/ Aerial Lift Truck | PUBLIC WORKS NATURAL RESOURCES DIVISION | -7(9) |
| 22. | \$100,000 | Town Hall - Renovations | PUBLIC WORKS PROPERTIES DIVISION | -7(3A) |
| 23. | \$10,000 | Town Hall - replace AC units | PUBLIC WORKS PROPERTIES DIVISION | -7(3A) |
| 24. | \$130,000 | Salt Shed | PUBLIC WORKS PROPERTIES DIVISION | -7(3) |
| 25. | \$190,000 | Grove Street, replace HVAC unit, access ramp | PUBLIC WORKS PROPERTIES DIVISION | -7(3A) |
| 26. | \$13,000 | Ouellette Building flashing | PUBLIC WORKS PROPERTIES DIVISION | -7(3A) |
| 27. | \$45,000 | "D" Building elevator | PUBLIC WORKS PROPERTIES DIVISION | -7(3A) |
| 29. | \$143,000 | School Bus Replacement | SCHOOLS | -7(9) |
| 30. | <u>\$1,955,555</u> | Sub-total, General Fund | | |
| | | Water Meter Program, Water/Sewer Enterprise Fund | PUBLIC WORKS WATER/SEWER DIVISION | -7(9) |
| | \$3,955,555 | | GRAND TOTAL | |

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$3,955,555 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law.

Exhibit IV

Buildings Owned by the Town of Arlington in 2006

| <u>Building</u> | <u>Square Feet</u> | <u>Year Built</u> | <u>Year of Completing Last Major Renovation</u> | <u>Estimated Year of Completing Next Major Renovation</u> |
|---|-----------------------|-------------------|---|---|
| Fire Stations | | | | |
| Park Circle Fire Station | 2,706 | 1926 | | 2007 |
| Highland Fire Station | 6,503 | 1929 | | 2013 |
| Central Fire Station | 12,738 | 1926 | | 2017 |
| Arlington Public Schools | | | | |
| Bishop School | 51,367 | 1950 | 2002 | |
| Brackett School | 57,670 | 2000 | | |
| Dallin School | 68,578 | 1956 | 2005 | |
| Hardy School | 55,107 | 1926 | 2001 | |
| Peirce School | 48,500 | 2002 | | |
| Stratton School | 63,300 | 1962 | | ??? |
| Thompson School | 59,000 | 1956 | | ??? |
| Ottoson Middle School | 154,380 | 1920 | 1998 | |
| Arlington High School | 394,106 | 1915 to 1980 | | |
| Arlington Libraries | | | | |
| Robbins Library | 46,003 | 1892 | 1992 | |
| Fox Library | 1,759 | 1940 | 1952 | |
| Managed by Arlington Redevelopment Board | | | | |
| Central School | 18,746 | 1902 | 1985 | |
| Crosby School | 40,167 | 1895 | 1991 | |
| Gibbs School | 53,769 | 1928 | 1972 | |
| Jefferson Cutter House | 3,444 | 1817 | 1989 | |
| Parmenter School | 27,616 | 1926 | 1988 | |
| Dallin Library Bldg. | 4,164 | 1937 | 1999 | |
| 23 Maple St. (Group Home) | 4,760 | 1901 | | |
| Other Town-owned Bldgs. | | | | |
| Arlington Town Hall & Annex | 45,612 (see above) | 1913 1955 | 2005? 2004? | |
| Cemetery Bldg.-A | 1,800 | 1931 | | |
| Cemetery Bldg.-B | 480 | 1955 | | |
| Community Safety Bldg. | 20,780 | 1983 | | |
| DPW Bldg.-A | 16,608 | 1920 | 1987? | |
| DPW Bldg.-B | 8,568 | 1950 | 1987? | |
| Jarvis House | 2,809 | 1815 | | |
| Ryder Street Property | 5,292 | 1950 | | |
| Sports Center Rink | 25,680 | 1969 | | |
| Mt. Gilboa House | 1,960 | 1924 | | |
| Robbins House | 1,236 | 1790 | 1995 | |
| Symmes Hospital Bldg. | 155,595 | 1910 | Acq. 2002 | In Sale Process |
| Symmes Nurses Quarters | 18,935 | 1910 | Acq. 2002 | In Sale Process |

Town of Arlington
Three Year Capital Budget History

| Sum of AMOUNT | | | FISCAL YEAR | | | | |
|---|-----------------------------|---|--|--|--------------------|-----------|---|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2004 | 2005 | 2006 | 2007 | Grand Total |
| BOARD OF ASSESSORS | PHOTOCOPIER PROGRAM | Photocopier lease | | \$5,500 | \$5,500 | \$5,500 | \$16,500 |
| BOARD OF SELECTMEN | DEPARTMENTAL PROJECT | Records Retention Program | | | | | |
| | EQUIPMENT REPLACEMENT | Voting Booths | | | | \$50,000 | \$50,000 |
| | PHOTOCOPIER PROGRAM | Photocopier lease | \$6,500 | \$6,500 | | \$6,500 | \$19,500 |
| COMMUNITY SAFETY - FIRE SERVICES | DEPARTMENTAL PROJECT | Jaws of Life Replacement Protective Gear Replacement | \$25,000 | | | | \$25,000 |
| | EQUIPMENT REPLACEMENT | SCBA - Spare Cylinders | | | \$24,000 | | \$24,000 |
| | INFRASTRUCTURE IMPROVEMENT | Building Repairs Fire Station - Park Circle Highland - Bldg. Location Study | \$10,000 | | \$2,300,000 | | \$10,000 \$2,300,000 \$25,000 |
| | PUBLIC BUILDING MAINTENANCE | Building Repairs | | | \$10,000 | | \$10,000 |
| | VEHICLE REPLACEMENT | Ambulance replacement Vehicle Replacement - Fire Prevention | | | \$150,000 | | \$150,000 \$30,000 |
| | DEPARTMENTAL PROJECT | 9-1-1 Center Improvements Firearm Replacement Program Laser Radar Portable Radio Purchase Radio Maintenance/Update Program Cell Block Cameras | \$576,000 \$40,000 \$3,500 \$100,000 \$7,500 \$7,500 \$10,000 | | | | \$576,000 \$40,000 \$7,000 \$100,000 \$22,500 \$10,000 |
| | EQUIPMENT REPLACEMENT | Bullet Proof Vest Program Police Facility Video Security | \$5,000 \$20,000 | \$5,000 | \$5,000 | \$29,000 | \$44,000 \$20,000 |
| COMMUNITY SAFETY - POLICE SERVICES | PHOTOCOPIER PROGRAM | Photocopier | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$18,000 |
| | PUBLIC BUILDING MAINTENANCE | C.S. Building - Repair of Administrative offices C.S. Building - Repair of bathrooms & locker room facilities C.S. Building - Repair of police operations | \$25,000 \$60,000 | | | | \$25,000 \$60,000 |
| | VEHICLE REPLACEMENT | Prisoner Transport Van Vehicle Replacement Program | \$100,000 | \$100,000 | \$127,000 | \$128,000 | \$455,000 |
| | DEPARTMENTAL PROJECT | Mall Lights Repeater for Fire & Police Radio Communications Traffic Light Update Program | \$12,000 \$15,000 \$20,000 | \$20,000 | \$20,000 | \$17,000 | \$29,000 \$15,000 \$77,000 |
| COMMUNITY SAFETY - SUPPORT SERVICES | EQUIPMENT REPLACEMENT | Exhaust Extractor | | | | \$6,000 | \$6,000 |
| | PHOTOCOPIER PROGRAM | Photocopier | \$4,000 | | | | \$4,000 |
| | VEHICLE REPLACEMENT | Mobil Air Supply Vehicle | | | | | \$50,000 |
| CONSERVATION COMMISSION | DEPARTMENTAL PROJECT | Aquatic Weed Harvesting Cooke's Hollow Bank Stabilization | \$15,000 | \$15,000 | | | \$30,000 \$20,000 |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND | EQUIPMENT REPLACEMENT | Van Replacement Program | \$10,000 | | | | \$10,000 |
| | VEHICLE REPLACEMENT | Van Replacement Program | | | | \$10,000 | \$20,000 |
| DATA PROCESSING | EQUIPMENT REPLACEMENT | Generator for Phone system and computers | | | | \$38,000 | \$38,000 |
| | INFORMATION TECHNOLOGY | Educational IT Program Library - Wireless Training Center Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Mitel Telephone Upgrade DPW - Engineering Autocad Module Student InformationSystem MUNIS Platform migration | \$125,000 \$7,000 \$11,400 \$40,000 \$25,000 \$60,000 \$56,910 \$4,500 \$140,000 \$17,400 | \$125,000 \$125,000 \$19,250 \$40,000 \$25,000 \$63,000 \$65,000 \$4,500 \$140,000 \$17,400 | | | \$625,000 \$7,000 \$65,350 \$120,000 \$105,000 \$248,000 \$56,910 \$4,500 \$140,000 \$17,400 |
| | INFRASTRUCTURE IMPROVEMENT | Upgrade network infrastructure | | | | \$48,000 | \$48,000 |
| FINANCING | DEPARTMENTAL PROJECT | Cost of Financing | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$120,000 |
| HUMAN SERVICES | PHOTOCOPIER PROGRAM | Photocopier Lease - Council on Aging Photocopier Lease - Robbins House | \$2,500 \$2,220 | \$2,500 \$1,518 | \$2,500 \$1,518 | | \$9,500 \$5,256 |
| INSPECTIONS | PHOTOCOPIER PROGRAM | Photocopier | \$5,400 | \$6,000 | | | \$11,400 |
| | VEHICLE REPLACEMENT | Vehicle - Building/Plumbing/Wire Inspectors | | | | | \$25,000 |
| LEGAL/WORKERS' COMPENSATION | PHOTOCOPIER PROGRAM | Photocopier | \$2,750 | \$3,000 | \$5,940 | \$5,940 | \$17,630 |
| LIBRARY | PUBLIC BUILDING MAINTENANCE | Carpet replacement Outside Cleaning or equivalent program Slate Repairs Community Room Stairs Repair Chimney repair Window - wood frame repair Air conditioning and ventilation repair Exterior stair repair 1931 wing Hot water heater replacement Entry steps repair | \$34,750 | \$7,000 \$5,000 \$30,500 \$40,158 \$12,500 \$3,952 \$8,700 | \$6,000 | \$6,000 | \$77,655 \$34,750 \$12,000 \$7,000 \$5,000 \$30,500 \$40,158 \$12,500 \$3,952 \$8,700 |

Town of Arlington
Three Year Capital Budget History

| Sum of AMOUNT | | | FISCAL YEAR | | | | |
|---|--------------------------------|--|--|--|------------------------------------|------------------------------------|---|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2004 | 2005 | 2006 | 2007 | Grand Total |
| LIBRARY | PUBLIC BUILDING | Microform Reader/Printer | | | \$10,000 | | \$10,000 |
| PERSONNEL | PHOTOCOPIER PROGRAM | Photocopier | | \$4,500 | \$4,500 | \$3,000 | \$12,000 |
| PLANNING | INFRASTRUCTURE IMPROVEMENT | Town Garden Wall repair | | | | \$130,000 | \$130,000 |
| | PARKS & PLAYGROUNDS | Robbins Memorial Garden renovation | \$200,000 | | | | \$200,000 |
| | PUBLIC BUILDING MAINTENANCE | Central School Gutters and Soffits | | | | \$100,000 | \$100,000 |
| PUBLIC WORKS ADMINISTRATION | DEPARTMENTAL PROJECT | Safety Equipment | \$5,000 | | | | \$5,000 |
| | PHOTOCOPIER PROGRAM | Photocopier | | \$3,000 | \$3,000 | \$3,000 | \$9,000 |
| PUBLIC WORKS CEMETERY DIVISION | EQUIPMENT REPLACEMENT | Lawn Mowers/Small Equipment | \$6,000 | \$10,000 | \$6,000 | | \$22,000 |
| | INFRASTRUCTURE IMPROVEMENT | Cemetery Expansion program | | | | \$20,000 | \$20,000 |
| | PUBLIC BUILDING MAINTENANCE | Garage Renovation/ Rehab Chapel/HVAC | | | | \$10,000 | \$10,000 |
| | VEHICLE REPLACEMENT | 1 Ton Dump Truck 4X4 W/Plow 3/4 Ton Pick Up 4X4 W/Plow Riding Mowers (60") | \$25,000 | \$70,000 | | | \$70,000 \$25,000 \$15,000 |
| | DEPARTMENTAL PROJECT | Roadway consultant services | | | | \$25,000 | \$25,000 |
| PUBLIC WORKS ENGINEERING DIVISION | MAJOR REPAIRS | Reservoir Dam Repair | \$482,000 | \$1,160,000 | \$400,000 | | \$2,042,000 |
| | ROADS AND PATHS INFRASTRUCTURE | Chapter 90 Roadway Roadway Reconstruction Sidewalks and Curbstones | \$700,000 \$200,000 \$50,000 | \$450,000 \$200,000 \$50,000 | \$480,000 \$200,000 \$50,000 | \$800,000 \$200,000 \$50,000 | \$2,430,000 \$800,000 \$200,000 |
| | VEHICLE REPLACEMENT | Utility vehicle, 4 X 4 | | | | \$27,000 | \$27,000 |
| | DEPARTMENTAL PROJECT | Mill Lane culvert | | | | \$250,000 | \$250,000 |
| | EQUIPMENT REPLACEMENT | 1 ton trash packer body and chassis Cement mixer Lighting unit, portable Sander Body Snow Plow - (2 per yr.) Roller (2 ton) w/trailer Sidewalk Sweeper Snow Plow - (1 per yr.) | \$72,000 \$10,000 \$7,500 | \$5,000 \$16,000 \$8,000 \$17,000 \$20,000 \$10,000 | | | \$72,000 \$5,000 \$10,000 \$28,000 \$23,000 \$17,000 \$20,000 \$10,000 |
| PUBLIC WORKS HIGHWAY DIVISION | INFRASTRUCTURE IMPROVEMENT | WA Peirce Field Culvert Improvement | \$250,000 | | | | \$250,000 |
| | VEHICLE REPLACEMENT | 1 ton Dump Truck 33,000 gvw dump truck 4WD Truck w/Sander Front End Loader Pickup Truck Street Sweeper Skid Steer Loader | \$40,000 \$115,000 \$70,000 \$100,000 \$25,000 | | \$65,000 \$125,000 | | \$40,000 \$65,000 \$115,000 \$125,000 \$70,000 \$100,000 \$25,000 |
| | DEPARTMENTAL PROJECT | Dump Truck w/ plow | \$35,000 | | | | \$35,000 |
| | EQUIPMENT REPLACEMENT | Leaf vacuum Riding mower, 72" cut Small Equipment Wood chipper Large 3 deck mower | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 \$30,000 \$24,000 \$40,000 \$60,000 |
| | FIELDS | Bishop Buzzell Warren A. Peirce Field Crosby - Playground & Tennis | \$200,000 | | | | \$80,000 \$200,000 \$150,000 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION | PARKS & PLAYGROUNDS | Cutter Playground Feasibility Study Locke Playground Menotomy Rocks Park Project Adventure Menotomy Rocks Park Spy Pond Shore Waldo Playground Warren A. Peirce Field Crosby Tennis Courts | \$10,000 \$175,000 \$175,000 \$150,000 | \$10,000 \$70,000 \$120,000 \$400,000 \$80,000 \$30,000 | | | \$20,000 \$245,000 \$120,000 \$575,000 \$230,000 \$30,000 |
| | STUDENT TRANSPORTATION | Pickup Truck, 3/4 ton, 2X4 | | \$35,000 | | | \$35,000 |
| | VEHICLE REPLACEMENT | Utility Truck Bucket/ Aerial Lift Truck | | \$30,000 | | \$125,000 | \$30,000 \$125,000 |
| | PARKS PLAYGROUNDS & FIELDS | Bishop Buzzell Feasibility Study Menotomy Rocks Park | | | \$100,000 \$90,000 | | \$100,000 \$90,000 |
| | DEPARTMENTAL PROJECT | Truck Wash station | | | \$150,000 | | \$150,000 |
| PUBLIC WORKS PROPERTIES DIVISION | PUBLIC BUILDING MAINTENANCE | Fox Library, new roof | | \$65,000 | | | \$65,000 |

Town of Arlington
Three Year Capital Budget History

| Sum of AMOUNT | | | FISCAL YEAR | | | | | |
|---|-----------------------------------|--|-------------|-------------|-------------|-------------|-------------|--------------|
| DEPARTMENT | PROGRAM | EXPENDITURE | 2004 | 2005 | 2006 | 2007 | Grand Total | |
| PUBLIC WORKS | PUBLIC BUILDING | Grove Street Garage doors | | \$75,000 | | | \$75,000 | |
| | | Town Hall - Renovations | | | \$100,000 | | \$100,000 | |
| | | Town Hall - replace AC units | | | \$10,000 | \$10,000 | \$20,000 | |
| | | Town Hall , convert to natural gas, replace boiler | | \$75,000 | | | \$75,000 | |
| | | Salt Shed | | | | \$130,000 | \$130,000 | |
| | | Town Yard Security System | | | \$20,000 | | \$20,000 | |
| | | Grove Street, replace HVAC unit, access ramp | | | | \$190,000 | \$190,000 | |
| | | Ouellette Building flashing | | | | \$13,000 | \$13,000 | |
| | "D" Building elevator | | | | | \$45,000 | \$45,000 | |
| | VEHICLE REPLACEMENT | Pickup 4X4 w/plow | | | \$35,000 | | \$35,000 | |
| PUBLIC WORKS WATER/SEWER DIVISION | EQUIPMENT REPLACEMENT | Pickup Truck, 3/4 ton, 4X4 | \$25,000 | | | | \$25,000 | |
| | | Small Equipment | \$5,000 | \$5,000 | \$5,000 | \$5,000 | \$20,000 | |
| | | Telemetry System upgrade | | | | | \$15,000 | |
| | INFRASTRUCTURE IMPROVEMENT | Sewer System Rehabilitation | \$600,000 | \$673,500 | \$750,300 | \$748,000 | \$2,771,800 | |
| | | Water Meter Program | \$25,000 | \$25,000 | \$25,000 | \$2,000,000 | \$2,075,000 | |
| | | Water System Rehabilitation | \$700,000 | \$700,000 | \$1,000,000 | \$1,000,000 | \$3,400,000 | |
| | VEHICLE REPLACEMENT | Hydrant replacement program | | | | \$50,000 | \$50,000 | |
| | | Utility truck, 1 ton 33,000 GVW Truck | | | \$30,000 | | \$30,000 | |
| | | | | | | \$65,000 | \$65,000 | |
| SCHOOLS | DEPARTMENTAL PROJECT | Security Entrance & Intercom Systems - Various Schools | | | | | | |
| | | Project Adventure/Fitness | | | \$10,000 | | \$10,000 | |
| | EQUIPMENT REPLACEMENT | Equipment Replacement | | \$5,000 | \$5,000 | \$5,000 | \$15,000 | |
| | | Pierce Field - Field Turf Groomer & Tractor | | | | \$10,000 | \$10,000 | |
| | FIELDS | Peirce Field Remediation and Upgrade | | | | | | |
| | | Peirce Field Surface Improvements | | \$2,670,000 | | | \$2,670,000 | |
| | INFRASTRUCTURE IMPROVEMENT | Pierce Field - Baseball Field Lights | | | \$89,728 | | \$89,728 | |
| | | Pierce Field - Concession Stand/Storage Shed | | | \$57,365 | | \$57,365 | |
| | | Pierce Field - Bleachers | | | \$345,658 | | \$345,658 | |
| | MAJOR REPAIRS | AHS - Red Gym - Gymnasium floor | \$72,000 | | | | \$72,000 | |
| | | AHS Convert Boilers to Natural Gas | \$225,000 | | | | \$225,000 | |
| | | AHS Lighting & HVAC - Lowe Auditorium | | | \$30,000 | | \$30,000 | |
| | | Asbestos Abatement - Remove Tiles | \$13,000 | | | | \$13,000 | |
| | | AHS - Blue Gym - Gymnasium floor | \$34,000 | | \$139,968 | | \$173,968 | |
| | | AHS Window Replacement | \$25,000 | | | | \$25,000 | |
| | | Thompson/Stratton Infrastructure Improvements | \$40,000 | | | | \$40,000 | |
| | PHOTOCOPIER PROGRAM | Photocopier Lease Program | | \$82,000 | \$82,000 | \$82,000 | \$284,000 | |
| PUBLIC BUILDING MAINTENANCE | AHS | AHS Roof | | \$150,000 | | | \$150,000 | |
| | | Systemwide - Gym Floor Recoating and Remarking | | \$10,000 | | | \$10,000 | |
| | | Systemwide - Roof Repairs | | \$10,000 | \$10,000 | \$10,000 | \$30,000 | |
| | | Thompson/Stratton Infrastructure Improvements | | \$40,000 | | \$30,000 | \$70,000 | |
| | | Ottoson Roof and Plaza Deck | | \$150,000 | | | \$150,000 | |
| | | Replace wall padding -Pit/TOZ gym | | | \$9,200 | | \$9,200 | |
| | | Replace Divider Curtain - TOZ gym | | | \$5,000 | | \$5,000 | |
| | | AHS - Replace Front Doors | | | \$35,000 | | \$35,000 | |
| | | Ottoson Wall | | | \$15,000 | | \$15,000 | |
| | ROADS AND PATHS INFRASTRUCTURE | Systemwide - Parking/Roadway Resurfacing | | \$5,000 | \$5,000 | | \$10,000 | |
| | STUDENT TRANSPORTATION | School Van - Athletics | | \$24,000 | | | \$24,000 | |
| | | Bus -77 Passenger | | \$70,000 | | | \$70,000 | |
| | | School Bus Replacement | | | | \$143,000 | \$143,000 | |
| | VEHICLE REPLACEMENT | Pick-up 4x4 with Plow | | | \$30,000 | | \$30,000 | |
| TOWN MANAGER | DEPARTMENTAL PROJECT | Streetlight Replacement Program | | \$100,000 | | | \$100,000 | |
| | PHOTOCOPIER PROGRAM | Photocopier | | \$5,500 | \$5,500 | \$5,500 | \$16,500 | |
| TREASURER | DEPARTMENTAL PROJECT | Mailing Machine | | | \$30,000 | | \$30,000 | |
| | | Parking Meters - 4 | | | \$52,000 | | \$52,000 | |
| | PHOTOCOPIER PROGRAM | Photocopier | | | \$5,000 | \$5,000 | \$10,000 | |
| VETERANS' MEMORIAL RINK ENTERPRISE FUND | EQUIPMENT REPLACEMENT | Scissor Lift | | | | \$12,000 | \$12,000 | |
| | | Beam cleaning | | \$25,000 | | | \$25,000 | |
| | MAJOR REPAIRS | Boiler & Hot Water Storage Tank | | | \$20,000 | | \$20,000 | |
| | | Board System and Glass | | | \$30,000 | | \$30,000 | |
| | PHOTOCOPIER PROGRAM | Photocopier lease | | \$2,256 | \$2,256 | | \$4,512 | |
| | Grand Total | | | \$8,397,776 | \$6,201,566 | \$8,239,037 | \$7,743,013 | \$30,581,392 |

Exhibit VI

Town of Arlington
Forecast of New Debt Service
Capital Plan FY2007-FY2011

| DEPARTMENT | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
|--|--|---------|----------|-----------|-----------|-----------|-------------|
| COMMUNITY SAFE | Ambulance replacement | | | \$3,750 | \$37,500 | | \$41,250 |
| | Fire Station Plan - Central Station | | \$12,000 | \$48,000 | \$46,800 | \$45,600 | \$152,400 |
| | Automatic Difibrillators | | | \$400 | \$2,400 | | \$2,800 |
| | Protective Gear Replacement | \$900 | \$6,850 | \$13,045 | \$18,280 | \$17,665 | \$56,740 |
| | Fire Station - Central | | | \$120,000 | \$480,000 | \$468,000 | \$1,068,000 |
| | Fire Station Plan - Highland | | | | | \$7,250 | \$7,250 |
| | Ladder Truck 2 Replacement with Quint | | \$23,750 | \$110,833 | \$107,667 | \$104,500 | \$346,750 |
| | Thermal Imaging Cameras | | \$450 | \$4,500 | \$4,770 | \$8,640 | \$18,360 |
| | Replace Engine 4 | | | | | \$7,500 | \$7,500 |
| | Vehicle Replacement - Deputy Chief | | \$625 | \$6,250 | \$6,000 | \$5,750 | \$18,625 |
| | Vehicle Replacement- Chief | | | | \$625 | \$4,821 | \$5,446 |
| | Fire prevention vehicle | | | | | \$1,000 | \$1,000 |
| COMMUNITY SAFETY - FIRE SERVICES Total | | \$900 | \$43,675 | \$302,628 | \$668,292 | \$710,626 | \$1,726,121 |
| COMMUNITY SAFE | Records Room renovations | | \$1,500 | \$6,000 | \$5,850 | \$5,700 | \$19,050 |
| | Four post vehicle lift | | \$500 | \$2,000 | \$1,950 | \$1,900 | \$6,350 |
| | Criminal Investigations Bureau renovations | | | | \$1,500 | \$6,000 | \$7,500 |
| | Roll Call Room Renovations | | | | | \$1,500 | \$1,500 |
| | Animal Control Van | | | | | \$750 | \$750 |
| COMMUNITY SAFETY - POLICE SERVICES Total | | | \$2,000 | \$8,000 | \$9,300 | \$15,850 | \$35,150 |
| DATA PROCESSING | Educational IT Program | | | \$3,125 | \$51,042 | \$96,875 | \$151,042 |
| | Library MLN Equipment | \$389 | \$7,090 | \$15,042 | \$20,590 | \$20,205 | \$63,317 |
| | School Dept-Admin Micro Program | | \$1,000 | \$16,333 | \$31,000 | \$45,000 | \$93,333 |
| | Software Upgrades & Standardization | \$675 | \$11,975 | \$21,108 | \$29,825 | \$28,125 | \$91,708 |
| | Town-Microcomputer Program | \$1,463 | \$26,167 | \$49,267 | \$70,242 | \$68,550 | \$215,688 |
| | DPW - Engineering Autocad Module | \$101 | \$1,703 | \$1,635 | \$1,568 | | \$5,006 |
| | MUNIS Platform migration | \$392 | \$6,583 | \$6,322 | \$6,061 | | \$19,358 |
| | Firehouse software | | \$475 | \$4,750 | \$4,560 | \$4,370 | \$14,155 |
| | Replacement of Receivable Package | | | | | \$5,000 | \$5,000 |
| DATA PROCESSING Total | | \$3,020 | \$54,992 | \$117,583 | \$214,887 | \$268,125 | \$658,607 |
| FINANCING | Cost of Financing | \$675 | \$6,386 | \$11,979 | \$17,357 | \$22,521 | \$58,918 |
| FINANCING Total | | \$675 | \$6,386 | \$11,979 | \$17,357 | \$22,521 | \$58,918 |
| LIBRARY | Carpet replacement | \$1,747 | \$11,991 | \$16,268 | \$21,122 | \$22,981 | \$74,109 |
| | Entry steps repair | \$196 | \$1,634 | \$1,578 | \$1,523 | \$1,467 | \$6,398 |
| | Slate Replacement - Roof | | | | \$7,500 | \$30,000 | \$37,500 |
| | Repointing of 1892 Building | | | | | \$3,750 | \$3,750 |
| | Microform Reader/Printer | \$225 | \$2,450 | \$2,360 | \$2,270 | \$2,180 | \$9,485 |
| | Replacement of roof covering - membrane | | | | | \$955 | \$955 |
| LIBRARY Total | | \$2,168 | \$16,076 | \$20,206 | \$32,414 | \$61,846 | \$132,710 |
| PLANNING | Town Garden Wall repair | \$1,463 | \$6,175 | \$6,029 | \$5,883 | \$5,736 | \$25,285 |
| | Gibbs School- repair and modification of entrances | | \$1,125 | \$4,500 | \$4,388 | \$4,275 | \$14,288 |
| PLANNING Total | | \$1,463 | \$7,300 | \$10,529 | \$10,270 | \$10,011 | \$39,573 |
| PUBLIC WORKS CB | Front Gate Repairs | | | | \$500 | \$3,000 | \$3,500 |
| PUBLIC WORKS CEMETERY DIVISION Total | | | | | \$500 | \$3,000 | \$3,500 |
| PUBLIC WORKS EN | Utility vehicle, 4 X 4 | | \$675 | \$5,207 | \$5,014 | \$5,496 | \$16,393 |
| PUBLIC WORKS ENGINEERING DIVISION Total | | | \$675 | \$5,207 | \$5,014 | \$5,496 | \$16,393 |
| PUBLIC WORKS HI | 1 ton Dump Truck | | \$1,000 | \$10,000 | \$9,600 | \$9,200 | \$29,800 |
| | 33,000 gw dump truck | \$1,463 | \$15,925 | \$16,965 | \$31,005 | \$31,520 | \$96,878 |
| | 4WD Truck w/Sander | | \$2,875 | \$31,625 | \$56,350 | \$57,050 | \$147,900 |
| | Sander Body | \$270 | \$3,240 | \$6,132 | \$8,929 | \$11,831 | \$30,402 |
| | Street sweeper | | \$3,375 | \$33,750 | \$32,400 | \$31,050 | \$100,575 |
| | Truck w/welder unit, 350 amp | | | | \$800 | \$6,171 | \$6,971 |
| | Roller (2 ton) w/trailer | \$383 | \$3,194 | \$3,084 | \$2,975 | \$2,866 | \$12,501 |
| | Compressor Truck | | | | \$1,000 | \$6,000 | \$7,000 |
| PUBLIC WORKS HIGHWAY DIVISION Total | | \$5,625 | \$23,750 | \$23,188 | \$22,625 | \$22,063 | \$97,250 |
| PUBLIC WORKS HIGHWAY DIVISION Total | | \$7,740 | \$53,359 | \$124,744 | \$165,684 | \$177,751 | \$529,277 |
| PUBLIC WORKS NA | Bishop | \$2,250 | \$14,500 | \$14,050 | \$13,600 | \$13,150 | \$57,550 |
| | Buzzell | \$2,025 | \$13,050 | \$12,645 | \$12,240 | \$11,835 | \$51,795 |
| | Hibbert | | | | \$6,400 | \$38,400 | \$44,800 |
| | Hurd Field | | | | | \$10,050 | \$10,050 |
| | Menotomy Rocks Park | \$5,288 | \$34,075 | \$33,018 | \$31,960 | \$30,903 | \$135,243 |

Exhibit VI

Town of Arlington
Forecast of New Debt Service
Capital Plan FY2007-FY2011

| DEPARTMENT | EXPENDITURE | 2007 | 2008 | 2009 | 2010 | 2011 | Grand Total |
|---|---|----------|-----------|-------------|-------------|-------------|-------------|
| PUBLIC WORKS NA | Riding mower, 72" cut | \$338 | \$3,675 | \$3,540 | \$3,405 | \$3,270 | \$14,228 |
| | Summer Street Playground | | \$5,800 | \$34,800 | \$33,640 | \$32,480 | \$106,720 |
| | Wood chipper | | \$1,000 | \$6,000 | \$5,800 | \$5,600 | \$18,400 |
| | Bucket/ Aerial Lift Truck | \$2,813 | \$23,482 | \$22,679 | \$21,875 | \$21,071 | \$91,920 |
| | Reservoir Beach | | | \$15,000 | \$90,000 | \$87,000 | \$192,000 |
| | 33,000 GVW Specialty Truck | | \$2,125 | \$21,250 | \$20,400 | \$19,550 | \$63,325 |
| | Spy Pond Tennis Courts | | \$6,525 | \$39,150 | \$37,845 | \$36,540 | \$120,060 |
| | Florence Field and Playground | | | | \$7,600 | \$45,600 | \$53,200 |
| | Wellington Park playground and tennis court | | | | \$9,900 | \$59,400 | \$69,300 |
| | 1Ton Dump Truck | | \$875 | \$5,250 | \$5,075 | \$4,900 | \$16,100 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION Total | | \$12,713 | \$105,107 | \$207,381 | \$299,740 | \$419,749 | \$1,044,690 |
| PUBLIC WORKS PR | Town Hall - Renovations | \$2,250 | \$12,000 | \$19,275 | \$18,800 | \$18,325 | \$70,650 |
| | Town Hall - replace AC units | \$225 | \$1,700 | \$2,572 | \$2,493 | \$2,415 | \$9,405 |
| | Grove St. Boiler Replacements (2) | | \$1,125 | \$8,679 | \$8,357 | \$8,036 | \$26,196 |
| | Fox Library - New Boiler | | | \$1,000 | \$7,714 | \$7,429 | \$16,143 |
| | Fox Library - New Windows | | | \$125 | \$964 | \$929 | \$2,018 |
| | Grove Street Fire Alarm system | | \$625 | \$4,821 | \$4,643 | \$4,464 | \$14,554 |
| | Robbins House - Paint/ Ext Carpentry | | | \$750 | \$5,786 | \$5,571 | \$12,107 |
| | Salt Shed | \$2,925 | \$12,350 | \$12,058 | \$11,765 | \$11,473 | \$50,570 |
| | Town Hall - Electrical Upgrade / Generator | | \$1,125 | \$4,500 | \$4,388 | \$4,275 | \$14,288 |
| | High School Parking lot culvert | | | | \$12,500 | \$50,000 | \$62,500 |
| | Ouellette Building flashing | \$293 | \$1,235 | \$1,206 | \$1,177 | \$1,147 | \$5,057 |
| | Grove Street, replace HVAC unit, access ramp | \$4,275 | \$21,217 | \$20,647 | \$20,077 | \$19,507 | \$85,722 |
| | "D" Building elevator | \$1,013 | \$4,275 | \$4,174 | \$4,073 | \$3,971 | \$17,505 |
| | Fuel system upgrade | | \$2,250 | \$17,357 | \$16,714 | \$16,071 | \$52,393 |
| | "D" Building roof | | \$2,625 | \$14,250 | \$25,238 | \$24,600 | \$66,713 |
| | Town Hall - Annex membrane & slate roof | | | \$1,375 | \$5,500 | \$5,363 | \$12,238 |
| | Town Hall - second boiler | | | | | \$2,500 | \$2,500 |
| PUBLIC WORKS PROPERTIES DIVISION Total | | \$10,980 | \$60,527 | \$112,787 | \$150,188 | \$186,075 | \$520,557 |
| SCHOOLS | AHS Lighting & HVAC - Lowe Auditorium | | \$3,750 | \$22,500 | \$21,750 | \$21,000 | \$69,000 |
| | AHS Flag Pole Replacement & Illumination | | \$250 | \$1,929 | \$1,857 | \$1,786 | \$5,821 |
| | AHS Lowe Auditorium Bldg B Steps | | | \$1,000 | \$6,000 | \$5,800 | \$12,800 |
| | Thompson/Stratton Infrastructure Improvements | | \$750 | \$6,786 | \$14,286 | \$21,500 | \$43,321 |
| | Bus -65 & 35 Passenger | | | \$2,525 | \$25,250 | \$24,240 | \$52,015 |
| | Bishop School Parking Lot Flood Control | | \$2,750 | \$12,833 | \$12,467 | \$12,100 | \$40,150 |
| | AHS Millbrook Parking | | | | \$6,000 | \$24,000 | \$30,000 |
| | Bus -2 -35 Passenger | | \$2,850 | \$28,500 | \$27,360 | \$26,220 | \$84,930 |
| | Bus -20 Passenger | | | | | \$1,000 | \$1,000 |
| | School Bus Replacement | \$3,218 | \$35,035 | \$33,748 | \$32,461 | \$31,174 | \$135,636 |
| SCHOOLS Total | Maintenance Dept. Van | | | \$650 | \$5,014 | \$4,829 | \$10,493 |
| | School Improvements | | \$7,000 | \$42,000 | \$40,600 | \$39,200 | \$128,800 |
| BOARD OF SELECT | | \$3,218 | \$52,385 | \$152,471 | \$193,045 | \$212,848 | \$613,966 |
| BOARD OF SELECTMEN Total | | \$1,125 | \$10,043 | \$14,086 | \$13,579 | \$13,071 | \$51,904 |
| INSPECTIONS | Vehicle - Building/Plumbing/Wire Inspectors | | \$625 | \$4,821 | \$5,268 | \$9,286 | \$20,000 |
| INSPECTIONS Total | | | \$625 | \$4,821 | \$5,268 | \$9,286 | \$20,000 |
| | | \$44,000 | \$413,149 | \$1,092,422 | \$1,785,537 | \$2,116,256 | \$5,451,364 |
| | | \$44,000 | \$413,149 | \$1,092,422 | \$1,785,537 | \$2,116,256 | \$5,451,364 |